

## COUNTY OF LOS ANGELES

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Director

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## DEPARTMENT OF MENTAL HEALTH

<http://dmh.lacounty.gov>

550 SOUTH VERMONT AVENUE, LOS ANGELES, CALIFORNIA 90020

Reply To: (213) 738-4601

Fax: (213) 386-1297

November 30, 2010

The Honorable Board of Supervisors  
County of Los Angeles  
383 Kenneth Hahn Hall of Administration  
500 West Temple Street  
Los Angeles, California 90012

Dear Supervisors:

**AUTHORIZATION TO FILL POSITIONS TO IMPLEMENT A COLLABORATIVE CARE  
INTEGRATION PROGRAM AND APPROVAL OF AN APPROPRIATION ADJUSTMENT  
(ALL SUPERVISORIAL DISTRICTS)  
(4 VOTES)**

### **SUBJECT**

Request authorization to increase salary and employee benefits and associated services and supplies to fund and fill 21 budgeted positions to implement a Collaborative Care Integration program with the Department of Health Services to deliver Prevention and Early Intervention, mental health services at the Department of Health Services facilities and approval of an appropriation adjustment.

### **IT IS RECOMMENDED THAT YOUR BOARD:**

1. Authorize the Department of Mental Health (DMH) to fill 21 budgeted positions, as detailed on Attachment I, in excess of what is provided for in DMH's staffing ordinance, pursuant to Section 6.06.020 of the County Code and subject to allocation by the Chief Executive Office (CEO) to develop, implement and monitor mental health services funded through the Mental Health Services Act (MHSA) Prevention and Early Intervention (PEI) plan.
2. Approve an appropriation adjustment (Attachment II) for Fiscal Year (FY) 2010-11 for Salaries and Employee Benefits (S&EB) in the amount of \$880,000 and Services and Supplies (S&S) in the amount of \$706,000 for a total amount of \$1,586,000 to provide spending authority for the implementation of the Collaborative Care Integration program with the Department of Health Services (DHS). The appropriation adjustment is fully funded by State MHSA PEI revenue in the

amount of \$1,549,000, Federal Financial Participation (FFP) Medi-Cal revenue in the amount of \$31,000, and American Recovery & Reimbursement Act (ARRA) revenue in the amount of \$6,000.

### **PURPOSE/JUSTIFICATION OF RECOMMENDED ACTION**

Board approval of the recommended actions will fund and allow DMH hiring authority for 21 budgeted positions for the development, implementation, and monitoring of a Collaborative Care Integration program with DHS. This collaboration between DMH and DHS is essential in order to effectively coordinate clinical care of individuals' receiving services from both departments. DMH staff will deliver and monitor PEI mental health services at the designated DHS facilities. DHS will identify and refer individuals requiring specialty mental health services and provide adequate space for DMH staff at designated centers. PEI services will be delivered to adults and older adults with co-occurring physical and mental illness(es) in certain DHS facilities across the County. DHS participating clinics and anticipated target dates for the DMH/DHS Health Care Collaboration program implementation are detailed in Attachment III.

Many individuals who suffer from mental illness face challenges in accessing care. These challenges include discomfort seeking services from traditional mental health clinics due to stigma. This is particularly problematic for those individuals dealing with both physical illness(es) and mental illness. One successful model for individuals who may not otherwise access mental health services is to deliver mental health services as part of an integrated model of care. Timely access to mental health services in settings that are non-stigmatizing can both decrease the severity and duration of the mental illness while simultaneously improving health care outcomes. This collaboration is essential to providing comprehensive services to the residents of Los Angeles.

DMH has been working closely with DHS developing integrated care models that are intended to accomplish the following:

- Overcome barriers to care through co-location;
- Improve health care outcomes through coordination of care at a place of service; and
- Enhance effectiveness of coordination through real time collaboration between mental health and health professionals.

### **Implementation of Strategic Plan Goals**

These actions are consistent with the County's Strategic Plan Goal 2, Children, Family and Adult Well Being and Goal 4, Health and Mental Health.

### **FISCAL IMPACT/FINANCING**

There is no net County cost.

The appropriation adjustment (Attachment II) for FY 2010-11 in the amount of \$1,586,000 will provide spending authority for S&EB in the amount of \$880,000 and S&S in the amount of \$706,000 fully funded by State MHSA PEI revenue in the amount of \$1,549,000, FFP Medi-Cal revenue in the amount of \$31,000 and ARRA revenue in the amount of \$6,000 for the implementation of the Collaborative Care Integration program with DHS.

Funding for future fiscal years will be requested through DMH's annual budget process.

**FACTS AND PROVISIONS/LEGAL REQUIREMENTS**

The PEI Plan was submitted to the State Department of Mental Health on July 1, 2009 and approved by the MHSA Mental Health Services Oversight and Accountability Committee on August 27, 2009. One key program identified by stakeholders and approved in the PEI plan is "Primary Care and Behavioral Health". Implementation of this program will enable DMH to deliver evidenced-based practices that address the early mental needs of individuals identified in primary care settings.

The Operational Agreement is currently being developed between DMH and DHS to govern the full-time co-location of DMH staff in DHS facilities. DMH will reimburse DHS for space and equipment charges associated with the delivery of this program which will be covered in the Operational Agreement. The CEO has reviewed the proposed actions.

**IMPACT ON CURRENT SERVICES (OR PROJECTS)**

Board approval of this request will allow DMH to utilize MHSA PEI dollars dedicated for use by DMH direct service providers. Further, approval of this request will enhance DMH's service capacity through the provision of early intervention services in DHS facilities. Timely access to needed, early mental health interventions is anticipated to decrease the total County cost of care while simultaneously reducing the human toll associated with absent or delayed services.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "Mg Southard", written in a cursive style.

MARVIN J. SOUTHARD, D.S.W.  
Director

MJS:RK:KK

Enclosures

c: Chief Executive Officer  
County Counsel  
Executive Officer, Board of Supervisors  
Chairperson, Mental Health Commission  
Department of Health Services

**COUNTY OF LOS ANGELES DEPARTMENT OF MENTAL HEALTH  
COLLABORATIVE CARE INTEGRATION PROGRAM**

ITEM # & SUB LETTER	TITLE OF POSITION	ORDINANCE POSITIONS	FTE's
09038A	SUPVG PSYCHIATRIC SOCIAL WORKER	1	1.00
09038A	SUPVG PSYCHIATRIC SOCIAL WORKER	1	1.00
02214A	INTERMEDIATE TYPIST-CLERK	1	1.00
09035A	PSYCHIATRIC SOCIAL WORKER II	1	1.00
09035A	PSYCHIATRIC SOCIAL WORKER II	1	1.00
09035A	PSYCHIATRIC SOCIAL WORKER II	1	1.00
09035A	PSYCHIATRIC SOCIAL WORKER II	1	1.00
09035A	PSYCHIATRIC SOCIAL WORKER II	1	1.00
09035A	PSYCHIATRIC SOCIAL WORKER II	1	1.00
09035A	PSYCHIATRIC SOCIAL WORKER II	1	1.00
09035A	PSYCHIATRIC SOCIAL WORKER II	1	1.00
09035A	PSYCHIATRIC SOCIAL WORKER II	1	1.00
09035A	PSYCHIATRIC SOCIAL WORKER II	1	1.00
09035A	PSYCHIATRIC SOCIAL WORKER II	1	1.00
09035A	PSYCHIATRIC SOCIAL WORKER II	1	1.00
09035A	PSYCHIATRIC SOCIAL WORKER II	1	1.00
09035A	PSYCHIATRIC SOCIAL WORKER II	1	1.00
09035A	PSYCHIATRIC SOCIAL WORKER II	1	1.00
09035A	PSYCHIATRIC SOCIAL WORKER II	1	1.00
09002A	MEDICAL CASE WORKER II	1	1.00
09002A	MEDICAL CASE WORKER II	1	1.00
09002A	MEDICAL CASE WORKER II	1	1.00
09002A	MEDICAL CASE WORKER II	1	1.00
09002A	MEDICAL CASE WORKER II	1	1.00
09002A	MEDICAL CASE WORKER II	1	1.00
TOTAL		21	21.00

PINK (1)

BA FORM 09/09

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COUNTY OF LOS ANGELES

## REQUEST FOR APPROPRIATION ADJUSTMENT

DEPARTMENT OF MENTAL HEALTH

DEPT'S. NO. 435

November 4, 2010

AUDITOR-CONTROLLER:

THE FOLLOWING APPROPRIATION ADJUSTMENT IS DEEMED NECESSARY BY THIS DEPARTMENT. PLEASE CONFIRM THE ACCOUNTING ENTRIES AND AVAILABLE BALANCES AND FORWARD TO THE CHIEF EXECUTIVE OFFICER FOR HIS RECOMMENDATION OR ACTION.

## ADJUSTMENT REQUESTED AND REASONS THEREFOR

FY 2010-11

4 - VOTES

SOURCESUSES

BA DETAIL - SEE ATTACHMENT(PAGE 1)


BA DETAIL - SEE ATTACHMENT (PAGE 1)

SOURCES TOTAL: \$ 3,135,000

USES TOTAL: \$ 3,135,000

JUSTIFICATION

This adjustment is requested to increase appropriation for Salaries & Employee Benefits and Services & Supplies to provide hiring and spending authority to further implement the Mental health Services Act Prevention & Early Start Intervention Plan - Collaborative Care Integration program with the Department of Health Services. The appropriation increase is fully funded by the State Mental Health Services Act - Proposition 63 revenue, Federal Financial Participation Medi-Cal and American Recovery & Reinvestment Act. There is no impact on net County cost.

  
 AUTHORIZED SIGNATURE Margo Morales, Administrative Deputy

BOARD OF SUPERVISOR'S APPROVAL (AS REQUESTED/REVISED)

REFERRED TO THE CHIEF  
EXECUTIVE OFFICER FOR --☐ ACTION☒ RECOMMENDATION

AUDITOR-CONTROLLER

BY



B.A. NO.

067

Nov 16

20 10

☒ APPROVED AS REQUESTED☐ APPROVED AS REVISED

CHIEF EXECUTIVE OFFICER

BY



11/16

20 10

SEND 6 COPIES TO THE AUDITOR-CONTROLLER

**Department of Mental Health / Department of Health Services Collaborative  
Care Integration Program Implementation Schedule**

The Department of Mental Health (DMH) proposes to station two (2) Licensed Clinical Social Workers (PSW II) and one (1) Medical Case Worker (MCW II) on a full-time basis in each participating site at the Department of Health Services (DHS) health clinics in order for DMH staff to deliver early intervention mental health services. The proposed staffing plan will be implemented in clinics with available space to accommodate the three (3) DMH staff. In facilities where the space will not support 3 staff, DMH may diverge from the original model and simply go with two (2) staff. The list of participating DHS clinics and anticipated target dates for program implementation are as follows:

<b>DHS FACILITY</b>	<b>IMPLEMENTATION TARGET DATE*</b>
El Monte Comprehensive Health Center 10953 Ramona Boulevard El Monte, CA 91731	December 2010 – January 2011
Edward R. Roybal Comprehensive Health Center 245 South Fetterly Avenue Los Angeles, CA 90022	December 2010 – January 2011
Long Beach Comprehensive Health Center 1333 Chestnut Avenue Long Beach, CA 90813	3 <sup>rd</sup> quarter FY 2010-2011
High Desert Multi-Service Ambulatory Care Clinic 44900 N. 60 <sup>th</sup> Street, West Lancaster, CA 93536	3 <sup>rd</sup> quarter FY 2010-2011
Martin Luther King Multi-Service Ambulatory Care Clinic 12021 S. Wilmington Avenue Los Angeles, CA 90059-3019	3 <sup>rd</sup> quarter FY 2010-2011
Mid-Valley Comprehensive Health Center 7515 Van Nuys Boulevard Van Nuys, CA 91405	3 <sup>rd</sup> – 4 <sup>th</sup> quarter FY 2010-2011
Hubert H. Humphrey Comprehensive Health Center 5850 S. Main Street Los Angeles, CA 90003	To be determined
H. Claude Hudson Comprehensive Health Center 2829 S. Grand Avenue Los Angeles, CA 90007	To be determined

\*Based upon available staffing, implementation may be earlier than anticipated target dates.